# ON A NEW SOLUTION OF THE TRANSPORTATION <br> PROBLEM 

S. C. ZELIBE ${ }^{1}$ AND C. P. UGWUANYI


#### Abstract

The transportation problem plays a vital role in industry, commerce, logistics etc. To maximize profit, organizations are always looking for better ways to curtail cost and improve revenue. Basically, the standard solution of a transportation problem is a two-stage process. First is to find an initial basic feasible solution and secondly, perform optimality test to improve the solution. This process is tiring and time wasting. In this study, a new solution is introduced which overcomes the two-stage process and solves the transportation problem in a one stage process. In most instances the method was able to give an optimal solution.


Keywords and phrases: Transportation problem, initial basic feasible solution, optimality test,optimal solution. 2010 Mathematical Subject Classification:90B06

## 1. INTRODUCTION

The primary aim of a transportation model is to find the best way of transporting goods from several sources to several destinations with minimum cost and in the least amount of time. Its objective is to meet the needs at the various destinations while exhausting the resources at the various supply points.

The application of the transportation problem or T.P can be clearly seen in logistics, industries, communication network, allotment etc.

In a real life circumstance, consider a company with three manufacturing plants $S_{1}, S_{2}$ and $S_{3}$ in a region. The plants have a limited number of goods they can produce. Suppose the company wishes to transport their goods from their three plants to their three warehouses $W_{1}, W_{2}$ and $W_{3}$ scattered in the region; the warehouses have a certain capacity they can take. Clearly, $s_{1}, s_{2}$, and $s_{3}$ is

[^0]the amount that can be produced in the three plants respectively, while $w_{1}, w_{2}$ and $w_{3}$ is the amount(of goods) required at the various warehouses. Indeed, $C_{i j}$ is the cost of moving the goods from the $i_{t h}$ plant to the $j_{t h}$ warehouse while $X_{i j}$ is the number of goods moved from the $i_{t h}$ plant to the $j_{t h}$ destination.

Priya Ms.S. et al(2016) published an article titled "Solving transportation problem using ICMM method". In this method, Priya suggested interchanging the odd number of columns (with supply and demand also) and finding the smallest cost in each column to obtain optimality [3] .

Hlayel et al (2012), solved the transportation problem using the best candidate method. [1]

In their paper, "A comparative Study of Initial Basic Feasible Solution Methods for a transportation problem", Soomro A.S et al.(2014) proposed a method "The Minimum Transportation Cost Method" to find the IBFS for the problem solved by Hakim, and found that it provides not only the minimum transportation cost but also an optimal solution.[6]

Gaurav et al.(2015) published their paper "Solving Time Minimizing Transportation Problem by Zero Point Method". In their work, they used the zero point method to solve time minimizing transportation problem and they compare the results obtained with the regular methods, which is solve by Tora Software to get feasible solution and they found that zero point method is best from other regular method.[8]
"An Algorithmic approach to solve transportation problems with the average total opportunity cost". Abul S.M. et al.(2017) used this method in solving a transportation problem and found that the initial basic feasible solution(IBFS) found by their method is better than other familiar methods discussed in their work. [2]

Ahmed M.M et al(2016) in their paper "A New Approach to Solve Transportation Problems" discussed a solution for solving the Initial Basic Feasible Solution of a transportation problem which gives better IBF solutions. [4]

## 2. MODEL OF A TRANSPORTATION PROBLEM.

The transportation model is defined:

$$
\begin{array}{r}
\text { Minimize } Z=\sum_{i=1}^{m} X_{i j} C_{i j} \\
\sum_{j=1}^{n} X_{i j} \leq_{a_{i}}, i=1,2,3 \ldots m(\text { Demand constraint }) \\
\sum_{i=1}^{m} X_{i j} \geq_{b_{j}}, j=1,2,3 \ldots n(\text { Supply constraint }) \\
X_{i j} \geq 0,1,2,3 \ldots n \tag{4}
\end{array}
$$

This is a linear program with $m . n$ decision variables, $m+n$ functional constraints, and m.n nonnegative constraints.
$m$ is the number of resources.
$n$ is the Number of destinations.
$a_{i}$ is the Capacity of $i_{\text {th }}$ source
$b_{j}$ is the Demand of $j_{t h}$ destination.
$c_{i j}$ is the The unit transportation cost between $i_{t h}$ source and $j_{t h}$ destination (in naira or as a distance in kilometers, miles, etc.).While, $x_{i j}$ is the Size of material transported between $i_{t h}$ source and $j_{t h}$ destination (in tons, pounds, liters etc.)

A transportation problem is said to be unbalanced if and only if

$$
\begin{equation*}
\sum_{i=1}^{m} a_{i} \neq \sum_{j=1}^{n} b_{j} \tag{5}
\end{equation*}
$$

There are two cases:
Case (1)

$$
\begin{equation*}
\sum_{i=1}^{m} a_{i} \geq \sum_{i=1}^{n} b_{j} \tag{6}
\end{equation*}
$$

Case (2)

$$
\begin{equation*}
\sum_{i=1}^{m} a_{i} \leq \sum_{j=1}^{n} b_{j} \tag{7}
\end{equation*}
$$

To balance the Transportation Problem,Introduce a dummy origin or source in the transportation table with a zero cost. The availability at this origin is:

$$
\begin{equation*}
\sum_{i=1}^{m} a_{i}-\sum_{j=1}^{n} b_{j}=0 \tag{8}
\end{equation*}
$$

## 3. SOLUTION OF A TRANSPORTATION PROBLEM

### 0.1. Tableau And Network Representation.

The transportation problem is illustrated with the model of a linear program and it appears in a network and tableau form.


Fig. 1. The Transportation network.


Fig. 2. The Transportation Tableau.

Flowchart solution of the transportation Problem.

- The problem is formulated as a transportation model.
- Is the transportation model balanced?
- If yes, go to next step else,add dummy to the rows or column.
- Determine initial basic solutions.
- Go to next step if the solution is optimized else Go to fourth step.
- Using the optimal solution ,calculate the total transportation cost.


Fig. 3. Flowchart of transportation solution.

Solving The Transportation problem. There are three popular methods to finding an initial basic feasible solution and they include:
(1) Northwest Corner Rule
(2) Least Cost Method
(3) Vogel Approximation Method and
(4) The new method
0.2. Northwest Corner Rule (NCR). In this method, allocation of quantities being transported from source to some destination must start from the upper most left hand cell that is , the Northwest corner of the table.

## The steps include:

(i) Make allocation in the northwest(upper left) corner of the Transportation Problem table. Compare the supply of plant 1 say $S_{1}$ with the demand at the warehouse or destination 1 say $d_{1}$. Then,
(i) If $d_{1}<S_{1}$ i.e if the amount required at $d_{1}$ is less than the number of units available at $S_{1}$, set $x_{11}$ equal to $d_{1}$, find the balance supply and demand and proceed horizontally.
(ii) If $d_{1}=S_{1}$, set $x_{11}$ equal to $d_{1}$, balance supply and demand and proceed diagonally. Remember to make a zero allocation to the least cost cell in $S_{1} / d_{1}$.
(iii) If $d_{1}>S_{1}$, set $x_{11}$ equal to $S_{1}$, balance demand and supply and proceed vertically.
(ii) Continue with i to iii, step by step away from the upper left corner until you reach a value in the south-east corner.
(iii) Calculate the total transportation cost.

This method does not take into account the transportation cost and hence may not yield a good initial basic feasible solution.
0.3. Least Cost Method (LCM). Also called the matrix minimum method is a method of finding an initial basic feasible solution where allocation of resources begins from the least cost.

## The Steps Include:

(1) Determine the cell having the least transportation cost $\left(C_{i j}\right)$.
(2) Allocate as much as possible to this least cost.
(3) If there's a tie in least cost,select the cell having the greatest least cost.
(4) Delete the row or column which has been exhausted.
(5) Select the next least cost and allocate as much as possible.
(6) Continue in this manner till all row and column requirements are met.
0.4. The Vogel Approximation Method (VAM). This procedure is an iterative method of finding an initial basic feasible solution. It is an improved version of the least cost method.

## The Steps Include:

(1) Find the difference between The least cost and next least cost of each row and column. (This difference is the row or column penalty).
(2) Select the row or column with the biggest penalty.
(3) In case of a tie in penalty, select the row or column with the greatest least cost.
(4) Make allocation as much as possible to the cell in that row /column.
(5) Delete the column or row that has been completely exhausted.
(6) Repeat steps 1 to 5 until all allocations are made.
0.5. Test For Optimality. In Optimality test, questions such as, can necessary adjustments be made in the initial basic feasible solution that can further minimize the transportation cost. In this regard,probe every unoccupied/unallocated cell and check if there will be a reduction in Transportation Problem cost if allocation is made in these unoccupied cell.
This is the second phase of solving a Transportation Problem. (The new method proposed in this paper seeks to solve the transportation problem in just one phase instead of the usual two stage solution.) To begin, there are two methods of testing for optimality viz:

- The stepping stone method and
- The modified Distribution Method(MODI).
0.6. The modified Distribution Method(MODI). The MODI method is an improvement of the stepping stone method.In this method a closed path is traced for each unoccupied cell.Cell evaluation are found and the cell with the most negative evaluation becomes the basic cell.Cell evaluation of all the unoccupied cells are calculated simultaneously and only one closed path for the most negative cell is evaluated.

The steps are As Follows:
(1) Determine initial solutions.
(2) Introduce dual variables $u_{i}$ and $v_{i}$ corresponding to the demand and supply constraints.
(3) Compute your change of cost $k_{i j}$ for all cells that are empty.
(4) To the empty cell which will produce highest net decrease in cost, allocate much to this cell.
(5) Do steps 2 upto 4 again till all $k_{i j}$ is zero or is positive.
0.7. The New Method. The new method uses the concept of penalty for its iterations. It determines this penalty by finding the sum of the differences between the least cost and every other cost in the row or column and adding it to the number of rows or columns.

## The Steps Include.

(1) Prepare a balanced transportation table
(2) For every row:

- Determine the difference between the least cost and every other cost in that row.
- Add these differences together with the number of $R O W S$ present at the table. (This becomes the penalty for that row).
- Write this penalty at the RHS of the row.
(3) For every Column:
- Determine the difference between the least cost and every other cost in that column.
- Add these differences together with the number of $C O L$ UMNS present at the table.(This becomes the penalty for that column).
- Write this penalty at the bottom of the column.
(4) Select the row or column having the greatest penalty.
(5) Allocate as much as possible to the cell in that row or column having the least cost.
(6) In case of tie in the penalties, select the row or column having the greatest least cost.
(7) Repeat steps 2 to 6 until all allocations have been made.


## 4.NUMERICAL ILLUSTRATION

In this chapter, numerical illustrations have been collected and solved with the existing solutions. The new method was also applied in solving the numerical illustrations.

Illustration 1. Consider the tableau where $X_{i j}$ is the number of wheat(in tons) transported from each grain house to each mill. $(i, j=$ $1,2,3)$. The total transportation cost for each route is the objective function. The solution is the number of tons of wheat to be transported from house to mill so as to minimize total cost of transportation.

Table 1. The wheat transportation Problem.

| $\frac{T o}{\text { From }}$ | A | B | C | Supply |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 6 | 8 | 10 | 150 |
| 2 | 7 | 11 | 11 | 175 |
| 3 | 4 | 5 | 12 | 275 |
| Demand | 200 | 100 | 300 | 600 |

The Northwest Corner Rule. Here make the first allocation to the northwest corner and proceed to adjacent feasible cells. The allocation is feasible.

Hence starting solution consisting of 5 variables is:
$X_{1 A}=150$ tons, $; X_{2 A}=50$ tons, $; X_{2 B}=100$ tons, $; X_{2 C}=25$ tons; $X_{3 C}=275$ tons
Evaluation of the objective function gives the transportation cost:
$Z=6\left(X_{1 A}\right)+8\left(X_{1 B}\right)+10\left(X_{1 C}\right)+7\left(X_{2 A}\right)+11\left(X_{2 B}\right)+11\left(X_{2 C}\right)+$ $4\left(X_{3 A}\right)+5\left(X_{3 B}\right)+12\left(X_{3 C}\right)$
$=6(150)+8(0)+10(0)+7(50)+11(100)+11(25)+4(0)+5(0)+2(275)$
$=\# 5,925$
See the table below:
Table 2. Solution by Northwest corner rule.

| $\frac{T o}{\text { From }}$ | A | B | C | Supply |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 150 | 6 | 8 | 10 |
| 2 | 50 | 7 | 100 | 11 |
| 25 | 11 | 175 |  |  |
| 3 | 4 | 5 | 275 | 12 |
| Demand | 200 | 100 | 300 | 600 |

The Least Cost Method. Considering the test problem, using the least cost method make first allocation in cell 3B and cross out column A because it has been exhausted. Continue like this to the next least cost and get the final table:

Table 3. Solution by Least Cost.

| $\frac{T o}{\text { From }}$ | A | B | C | Supply |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 6 | 25 | 8 | 125 | 10 |
| 150 |  |  |  |  |  |
| 2 | 7 | 11 | 175 | 11 | 175 |
| 3 | 200 | 4 | 75 | 5 | 12 |
| 275 |  |  |  |  |  |
| Demand | 200 | 100 | 300 | 600 |  |

The total transportation cost gives $\# 4,550$. Hence the least cost gives a more optimized solution than the Northwest Corner rule.This advantage is because it considers cost.

The VAM Approach. First, consider the VAM penalty cost of each row and column.

Table 4. Solution by VAM.

| $\frac{T o}{\text { From }}$ | A | B | C | Supply |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 6 | 8 | $\boxed{150}$ | 10 |
| 2 | 175 | 7 | 11 | 11 |
| 3 | 25 | 4 | 100 | 5 |
| 150 | 12 | 275 |  |  |
| Demand | 200 | 100 | 300 | 600 |

The total transportation cost using the VAM approach is \#5,125. Hence, VAM and least cost method computes better solutions than the Northwest method.

The MODI Method. From the table ,the reduction in cost is now \#4,525.

Table 5. The MODI solution.

|  | $v_{j}$ | $v_{A}=6$ | $v_{B}=7$ | $v_{C}=10$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $u_{i}$ | $\frac{T o}{\text { From }}$ | A | B | C | supply |
| $u_{i}=0$ | 1 | 25 | 6 | 8 | 125 |
| 10 | 150 |  |  |  |  |
| $u_{2}=1$ | 2 | 7 | 11 | 175 | 11 |
| $u_{3}$ | 3 | 175 | 4 | 100 | 5 |
| 175 |  |  |  |  |  |
|  | Demand | 200 | 100 | 300 | 275 |

From the table , the reduction in cost is now $\# 4,525$.
The New Method. Prepare a balanced matrix from the test problem.

## First Iteration(3 rows 3 columns)

Table 6. The wheat transportation Problem.

| $\frac{T o}{\text { From }}$ | A | B | C | Supply |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 6 | 8 | 10 | 150 |
| 2 | 7 | 11 | 11 | 175 |
| 3 | 4 | 5 | 12 | 275 |
| Demand | 200 | 100 | 300 | 600 |

## Row Penalty:

- 6 is the least cost in row 1 . To get the penalty for row 1 , subtract 6 from all the cells in row 1 and take the sum of the resulting values: $(8-6)+(10-6)=6$.
- Add this sum to the number of rows, $(6+3)=9$ which becomes the penalty for row 1 .
- Write this 9 at the RHS of row 1.

Do same for the subsequent rows.

- For row 2 with least cost of 7 , we have (11-7) $+(11-7)+3=$ $11=$ penalty.
- For row 3 with least cost of 4 , we have $(5-4)+(12-4)+3=$ $12=$ penalty.


## Column Penalty:

- 4 is the least cost in column A. To get the penalty for column A, subtract 4 from all the cells in column A and take the sum of the resulting values: $\{(6-4)+(7-4)=5\}$.
- Add this sum to the number of columns, $(5+3)=8$ which becomes the penalty for column A.
- Write this 8 at the bottom of column A.

Do same for the subsequent columns.

- For column B with least cost of 5 we have $\{(8-5)+(11-$ 5) $\}=12=$ penalty.
- For column C with least cost of 10 we have $\{(11-10)+$ $(12-10)\}=6=$ penalty.

Table 7. First Iteration.

| $\frac{T o}{\text { From }}$ | A | B | C | supply | penalty |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 6 | 8 | 10 | 150 | 9 |
| 2 | 7 | 11 | 11 | 175 | 11 |
| 3 | 4 | 100 | 5 | 12 | $275 / 175$ |
| Demand | 200 | 100 | 300 | 600 | - |
| penalty | 8 | 12 | 6 | - | - |

12 is the greatest penalty having a tie at row 3 and column B . Allocate to cell 3B since it has the greatest of the least cost. Cross out column B.

## Second Iteration(3 rows 2columns)

Table 8. Current table.

| $\frac{T o}{\text { From }}$ | A | C | Supply |
| :---: | :---: | :---: | :---: |
| 1 | 6 | 10 | 150 |
| 2 | 7 | 11 | 175 |
| 3 | 4 | 12 | 175 |
| Demand | 200 | 300 | 500 |

## Row Penalty:

- 6 is the least cost in row 1 . To get the penalty for row 1 , subtract 6 from all the cells in row 1 and take the sum of the resulting values: $(10-6)=4$.
- Add this sum to the number of rows, $(4+3)=7$ which becomes the penalty for row 1 .
- Write this 7 at the RHS of row 1.

Do same for the subsequent rows.

- For row 2 with least cost of 7 , we have (11-7)+3 $=7=$ penalty.
- For row 3 with least cost of 4 , we have $(12-4)+3=11=$ penalty.


## Column Penalty:

- 4 is the least cost in column A. To get the penalty for column A, subtract 4 from all the cells in column A and take the sum of the resulting values: $\{(6-4)+(7-4)=5\}$.
- Add this sum to the number of columns, $(5+2)=7$ which becomes the penalty for column A.
- Write this 7 at the bottom of column A.

Do same for the subsequent columns.

- For column C with least cost of 10 we have $\{(11-10)+$ $(12-10)\}=5=$ penalty.

Table 9. Second Iteration.

| $\frac{T o}{\text { From }}$ | A | C | supply | penalty |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 6 | 10 | 150 | 5 |
| 2 | 7 | 11 | 175 | 7 |
| 3 | 175 | 4 | 12 | $175 / 0$ |
| Demand | $200 / 25$ | 300 | 500 | - |
| penalty | 7 | 5 | - | - |

11 is the greatest penalty at row 3. Allocate to cell 3A since it has least cost of 4 . Cross out row 3 .

## Third Iteration( 2 rows 2 columns)

Table 10. Current table.

| $\frac{T o}{\text { From }}$ | A | C | Supply |
| :---: | :---: | :---: | :---: |
| 1 | 6 | 10 | 150 |
| 2 | 7 | 11 | 175 |
| Demand | 25 | 300 | 325 |

Since this is an $\mathrm{m} \times \mathrm{m}$ matrix, no need to add number of rows and columns to the sum of the differences.

## Row Penalty:

- 6 is the least cost in row 1 . To get the penalty for row 1 , subtract 6 from all the cells in row 1 and take the sum of the resulting values: $(10-6)=4$.
which becomes the penalty for row 1 .
- Write this 4 at the RHS of row 1.

Do same for the subsequent rows.

- For row 2 with least cost of 7 , we have $(11-7)=4=$ penalty.


## Column Penalty:

- 6 is the least cost in column A. To get the penalty for column A, subtract 6 from all the cells in column A and take the sum of the resulting values: $\{(7-6)=1\}$. which becomes the penalty for column A .
- Write this 1 at the bottom of column A.

Do same for the subsequent columns.

- For column C with least cost of 10 we have $\{(11-10)\}=$ $1=$ penalty.

Table 11. Third Iteration.

| $\frac{T o}{\text { From }}$ | A | C | supply | penalty |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 6 | 10 | 150 | 4 |
| 2 | 25 | 7 | 11 | $175 / 150$ |
| Demand | $25 / 0$ | 300 | 325 | - |
| penalty | 1 | 1 | - | - |

Row 1 and 2 have 4 as greatest penalty(tie). Allocate as much as possible to row 2 cell 2A because it has 7 as least cost bigger than 6 which is the least cost of row 1 . Cross out column A.

Fourth Iteration( 2 rows 1 column)
Table 12. Current table.

| $\frac{\text { Too }}{\text { From }}$ | C | Supply |
| :---: | :---: | :---: |
| 1 | 10 | 150 |
| 2 | 11 | 150 |
| Demand | 300 | 300 |

## Row Penalty:

- 10 is the least cost in row 1 and its the only cost. which becomes the penalty for row 1 .
- Write this 10 at the RHS of row 1.

Do same for the subsequent rows.

- For row 2 with least cost of 11 , we have 11 as the penalty.


## Column Penalty:

- 10 is the least cost in column C. To get the penalty for column C, subtract 10 from all the cells in column C and take the sum of the resulting values: $\{(11-10)=1\}$. which becomes the penalty for column C .
- Write this 1 at the bottom of column C.
- No other column

Table 13. Fourth Iteration.

| $\frac{T o}{\text { From }}$ | C | supply | penalty |
| :---: | :---: | :---: | :---: |
| 1 | 10 | 150 | 10 |
| 2 | 150 | 11 | $150 / 0$ |
| Demand | $300 / 150$ | 300 | - |
| penalty | 1 | - | - |

Allocate to row 2, cell 2 C and cross out row 2 .
Final Iteration(1 row 1 column)
Table 14. Current table.

| $\frac{T o}{\text { From }}$ | C | Supply |
| :---: | :---: | :---: |
| 1 | 10 | 150 |
| Demand | 150 | 150 |

Make allocation to 1 C and that ends the iteration, hence the generalized allocation is:

Table 15. Final Iteration.

| $\frac{T o}{\text { From }}$ | A | B | C | SUPPLY |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 6 | 8 | 150 | 10 | 150 |
| 2 | 25 | 7 | 11 | 150 | 11 |
| 3 | 175 | 4 | 100 | 5 | 12 |
| Demand | 200 | 100 | 300 | 275 |  |

Therefore the total transportation cost is:
$10(150)+7(25)+11(150)+4(175)+5(100)=\# 4,525$
Which is the same as the amount computed from the MODI method for getting optimal solutions and better than other methods such as Northweat Corner Rule, Least cost method and Vogel Approximation Method (VAM).

Illustration 2. Consider the transportation of Mahindra manufacture's of products from their various manufacturing plants to their different warehouses. Obtain the least transportation cost. [3]

Table 16. Illustration 2.

| $\frac{\text { Whouse }}{\text { Plant }}$ | V | C | N | Supply |
| :---: | :---: | :---: | :---: | :---: |
| K | 6 | 4 | 1 | 50 |
| B | 3 | 8 | 7 | 40 |
| M | 4 | 4 | 2 | 60 |
| Demand | 20 | 95 | 35 | 150 |

Using the Northwest corner rule, we obtain a transportation cost of $\# 730$.

Table 17. Solution by Northwest corner method.

| $\frac{\text { Whouse }}{\text { Plant }}$ | V |  | C |  | N |
| :---: | :---: | :---: | :---: | :---: | :---: |
| K | 20 | 6 | 30 | 4 | 1 |
| Supply |  |  |  |  |  |
| B | 3 | 40 | 8 | 7 | 40 |
| M | 4 | 25 | 4 | 35 | 2 |
| Demand | 20 | 95 | 35 | 150 |  |

By further optimality test we obtain the T.T.C of \#555
Table 18. Solution by MODI method.

| $\frac{\text { Whouse }}{\text { Plant }}$ | V |  | C |  | N | Supply |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| K | 6 | 15 | 4 | $v_{i}$ |  |  |
| B | 20 | 35 | 20 | 1 | 8 | 7 |
|  | 40 | 0 |  |  |  |  |
| M | 4 | 60 | 4 | 2 | 60 | 0 |
| Demand | 20 | 95 | 35 | 150 |  |  |
| $u_{j}$ | -1 | 4 | 1 |  |  |  |

Applying the new method yields a T.T.C of $\# 555$. .
Table 19. Solution by the new Method.


Illustration 3. Consider the transportation problem from [7]

Table 20. Matrix representation(Unbalanced).

| $\frac{T o}{\text { From }}$ | X | Y | Z | U | supply |
| :---: | :---: | :---: | :---: | :---: | :---: |
| A | 60 | 120 | 75 | 180 | 8000 |
| B | 58 | 100 | 60 | 165 | 9200 |
| C | 62 | 110 | 65 | 170 | 6250 |
| D | 65 | 115 | 80 | 175 | 4900 |
| E | 70 | 135 | 85 | 195 | 6100 |
| Demand | 5000 | 2000 | 10000 | 6000 |  |

However we notice that $\sum_{a_{i}}=34450 \neq \sum_{b_{j}}=23000$. Introduce a dummy column, call it V with zero allocations but with a total demand of 11450 which is the difference between 34450 and 23000.

Table 21. Matrix representation.

| $\frac{I o}{\text { From }}$ | X | Y | Z | U | V | supply |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | 60 | 120 | 75 | 180 | 0 | 8000 |
| B | 58 | 100 | 60 | 165 | 0 | 9200 |
| C | 62 | 110 | 65 | 170 | 0 | 6250 |
| D | 65 | 115 | 80 | 175 | 0 | 4900 |
| E | 70 | 135 | 85 | 195 | 0 | 6100 |
| Demand | 5000 | 2000 | 10000 | 6000 | 11450 |  |

Initial basic feasible solutions: Solution by NorthWest Corner Rule
The application yields \#3,086,000

Table 22. Solution by Northwest Corner.

| $\frac{I o}{\text { From }}$ | X | Y | Z |  | U |  | V |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | 5000 | 60 | 2000 | 120 | 1000 | 75 | 180 |  |
| B | 58 | 100 | 60 | 9000 | 165 | 200 | 0 |  |
| C | 62 | 110 | 65 | 5800 | 170 | 450 | 0 |  |
| D | 65 | 115 | 80 | 175 | 4900 | 0 |  |  |
| E | 70 | 135 | 85 | 195 | 6100 | 0 |  |  |

## Solution by VAM:

Table 23. Solution by VAM.

| $\frac{T o}{\text { From }}$ | X | Y | Z | U | V |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | 5000 | 60 | 120 | 3000 | 75 | 180 |
| B | 58 | 2000 | 100 | 1200 | 60 | 6000 |
| 165 | 0 |  |  |  |  |  |
| C | 62 | 110 | 5800 | 65 | 170 | 450 |
| D | 65 | 115 | 80 | 175 | 4900 | 0 |
| E | 70 | 135 | 85 | 195 | 6100 | 0 |

The total transportation yields \#2,164,000
Solution by Least Cost Method:
The total T.P yields \#2,404,500
Table 24. Solution by Least cost.

| $\frac{T o}{\text { From }}$ | X | Y | Z |  | U | V |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | 5000 | 60 | 120 | 750 | 75 | 180 |  |
| B | 58 | 100 | 6250 | 0 |  |  |  |
| C | 62 | 110 | 6250 | 65 | 165 | 9200 |  |
|  | 0 |  |  |  |  |  |  |
| D | 65 | 1900 | 115 | 3000 | 80 | 175 |  |
| E | 70 | 100 | 135 | 85 | 6000 | 195 |  |

Optimality Test: Modi Method:
After testing for optimality.
Table 25. MODI optimality.

| $\frac{T o}{\text { From }}$ | X | Y | Z | U |  | V |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | 5000 | 60 | 120 | 2250 | 75 | 180 |  |
| B | 58 | 2000 | 100 | 1200 | 60 | 6000 |  |
| 165 | 0 |  |  |  |  |  |  |
| C | 62 | 110 | 6250 | 65 | 170 | 0 |  |
| D | 65 | 115 | 80 | 175 | 4900 | 0 |  |
| E | 70 | 100 | 135 | 85 | 195 | 6100 |  |

Hence the total T.P yields \#2,159,000
Solution using the new Method:
This solution yields
The total T.p yields $\# 2,159,500$. It is again clear that the new method yields a solution better than the other IBFS and same as the optimal solution.


## 4. CONCLUDING REMARKS

To determine the optimal solution of a transportation problem involves a two stage process. First the initial basic feasible solution(IBFS) is determined using one of Northwest corner rule, least cost method, vogel approximtion method etc. Secondly, After this is determined, an optimality test is performed on the IBFS using the MODI or any other method to determine a better solution. This two stage process is what the "new algorithm" was able to overcome.
Hence instead of determining an IBFS and then performing optimality test on them, a one algorithm is applied to generate the optimal solution. The new solution presented in this research work was able to determine the optimal solution of a transportation problem in a one stage process. It is faster, easy to implement and time saving.
Having presented three numerical illustrations, it is obvious that the new solution is able to determine an optimal solution in most instances. In the first illustration, the optimal solution by MODI method was $\# 4,525$ which was also the same derived using the new method. Other methods only got initial solutions.
Again, the MODI method generated an optimal solution of \#555 in the second illustration, same as the solution gotten by the new method.
In the third illustration, the optimal solution is $\# 2,159,000$. This was confirmed by the MODI method and indeed by the new method. Clearly, the new method is able to determine an optimal solution in most instances.

## NOMENCLATURE

## TP: Transportation problem,

IBFS: Initial Basic Feasible Solution.
RHS: Right Hand Side.

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DEPARTMENT OF MATHEMATICS AND COMPUTER SCIENCE, FEDERAL UNIVERSITY OF PETROLEUM RESOURCES, EFFURUN, NIGERIA
E-mail address: zelibe.samuel@fupre.edu.ng
DEPARTMENT OF MATHEMATICS AND COMPUTER SCIENCE, FEDERAL UNIVERSITY OF PETROLEUM RESOURCES, EFFURUN, NIGERIA
E-mail addresses: dexiouz@gmail.com


[^0]:    Received by the editors June 07, 2018; Revised May 18, 2019 ; Accepted: June 26, 2019
    www.nigerianmathematicalsociety.org; Journal available online at https://ojs.ictp. it/jnms/
    ${ }^{1}$ Corresponding author

